

PRESENTATION

Session: Carbon Sequestration

Title: The Business of Carbon

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Presentations are available in the conference archive: https://baumwollboerse.de/en/competencies/international-cotton-conference/speeches/

Conference Organization

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Bayer Crop Science

The Business of Carbon

September 2022

Jess Christiansen Head of Sustainability & Business Stewardship





Agenda

- Sustainability Commitments as a Business
- 2 Carbon goals
- 3 Current Business Models
- 4 So what about cotton?





Living up to Our Responsibility

Achieving our transformational commitments by 2030 delivering tailored crop solutions to our customers

> Advancing a carbon-zero future for agriculture

Reduction in field greenhouse gases emitted per kg of crops produced

> Produce higher-yielding crops with fewer natural resources and inputs

Reduction in Crop Protection impact on the environment

Empowering smallholder farmers to access sustainable agricultural solutions

>100_M Smallholders benefit from access to education, products & partnerships







Helping farmers to reduce their GHG footprint: advancing a carbon-zero future for agriculture

/// Bayer Climate Program encompasses its entire value chain

/// Crop Science wants to reduce our customers' field GHG emissions by 30% per kg of yield in key crop-country combinations

/// We account for main GHG gases: Carbon, Methane, Nitrogen

/// We focus on field gate to gate emissions

Our Commitment Reduce our customer's specific GHG footprint in key markets by





Three pillars to achieve our target:

GHG emission reduction and soil carbon sequestration due to sustainable practices as well as yield increase



Dry-seeded rice; to reduce emission from

flooded rice farming Microorganisms/ Inoculants

No Till farming & crop rotation;

to increase soil carbon pool, avoid denitrification & reduce energy use

/// GHG emission reduction:

Lowering actual emissions (e.g., nitrogen management)

/// Soil carbon sequestration:

Carbon removal from the atmosphere (e.g., no-till farming, cover crops)

/// Yield increase:

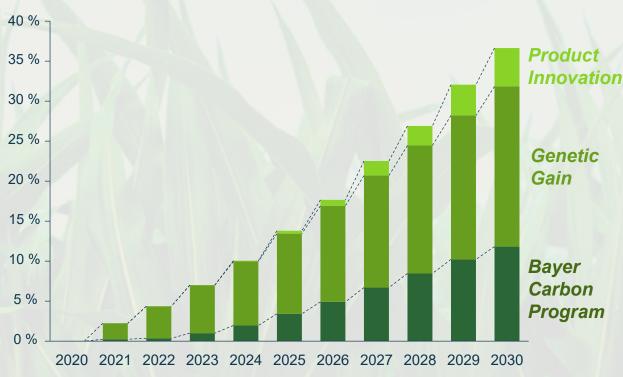
Sustainably lowering carbon intensity (breeding, CPP)



Helping farmers to reduce their GHG footprint: advancing a carbon-zero future for agriculture

Focus Crop Country Combinations (CCCs) Highest Footprint Tier 1 ## ha Tier 3 ## ha Tier 2 ## ha * Ø Corn Rice Ø Soybean ♥ Canola Ø Wheat ♀ Cotton

Key developments to achieve our GHG Commitment



* In calculations, our impact was divided by a total CCC GHG footprint and then multiplied by a CCC weight in our portfolio.Numbers are rough estimates; sequestration / savings potential to be aligned with the CFT calculations

Consumers demand for lowcarbon products is increasing

US consumers increasingly care about sustainability



Eco-consciousness³ is on the rise

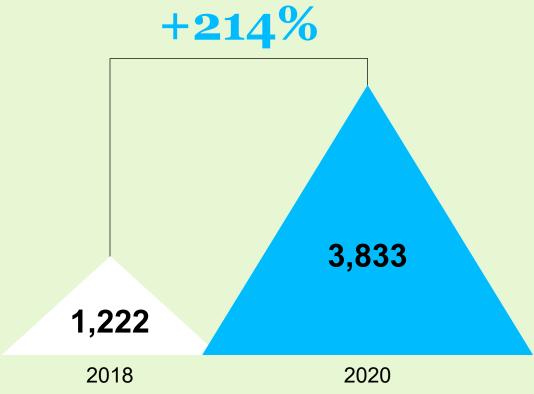


- 1. McKinsey & Company US Consumer Survey n=4691
- Source: McKinsey & Company 'State of Grocery 2021'
- Consumers that take the most actions to reduce their environmental impact, such as using their own bags, bottles, and cups, and avoiding plastic.

... and CPG companies are responding

of food products with a sustainable⁴ claim





 As defined by GNPD; includes a variety of claims related to sustainable resource use and sustainable habitats such as 'Carbon neutral', 'low carbon', 'environmentally safe', 'regeneratively sourced', and 'sustainably harvested'

Downstream food and non-food players are responding





Kellogg's Origins program reaches over 440,000 farmers



Goal to advance regenerative farming practices on 7M acres by 2030



Unilever Bets (Part of) the Farm on Regenerative Agriculture



Goal to advance regenerative farming practices on 1M acres by 2030

Key elements of Unilever's regenerative ag strategy:



Soil health



Water use and quality



Carbon emission reductions



Increased biodiversity



Improved farmer livelihoods



"We must ... empower and work with a new generation of farmers and smallholders in order to make a step change in regenerating nature."

- Marc Engel, Unilever Chief Supply Chain Officer





Bayer Carbon Initiative Footprint

A LOOK ACROSS THE GLOBE

Since launching Bayer's Carbon Initiative in 2020:

2.600+ Growers enrolled

10 From different countries

1.4M+ Acres are on a path to regeneration





Bayer Carbon Initiative Success Opens Up Opportunity to Accelerate Progress

 Approximately 1 in 4 growers who are not currently utilizing reduced/min tillage, no-till, or planting cover crops are likely to do so within the next 1-3 years.

Nearly 2 in 3 growers utilize no-till

 Approximately 1 in 3 growers are planting cover crops, but only on about 10-12% of acres

Source: Climate FieldView™ 2021 Brand Health Study. November 2021. The Forward Group on behalf of Bayer with 209 growers from North, Midwest and South of U.S.





Bayer meets Growers with different realities and Companies looking for multiple ways to meet sustainability goals where they are in their journey

GROWERS

- Early adopters
- New adopters
- Transitioning or adding new acres with practices
- Risk takers
- Long term v. short term commitments
- Connectivity to the supply chain/end consumer
- Farm Manager
- Landowner
- Family farm

COMPANIES



- Scope 3 Emission Reduction
- GHG Footprinting
- Meet supplier standards
- Low Carbon Products







For Growers

Soil Matter(s): At ForGround by Bayer, we believe that better harvests and a better future start with healthy soils and investing in farmers' success



Science-Based Agronomic Support

- Timely, evidence-based agronomic resources
- Events to support farmers in considering, planning, and successfully adopting regenerative agriculture practices



Reduced Cost Barriers

- Free subscription to Climate FieldView™ Plus
- Equipment rebates
- Cover crop seed discounts
- Agronomic tools and services discounts



New Revenue Streams

- Earn revenue for the way they farm through the Bayer Carbon Program
- Be the first to know about new revenue opportunities in their geography as they arise

ForGround



For Companies

One stop solution











Build

programs that meet
sustainability goals,
taking advantage of
digital solutions
powered
by Climate FieldView™

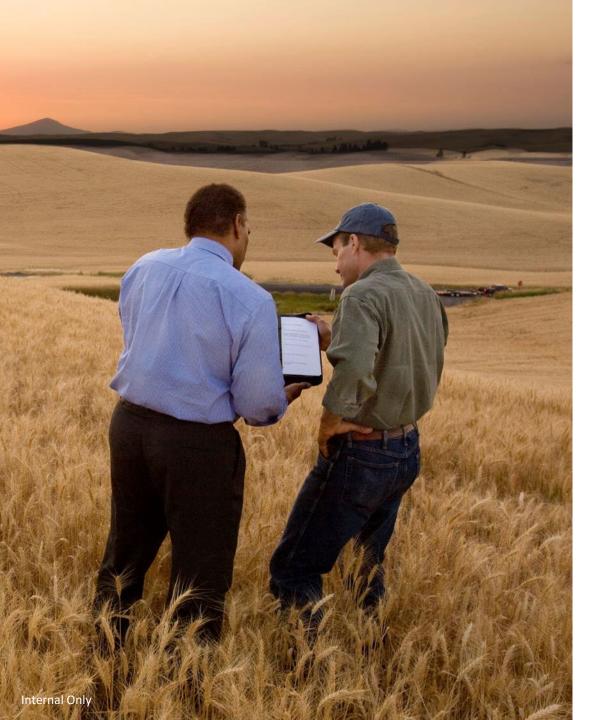
Connect
with growers
that meet the
profile of
programs

Measure
A turn-key solution
for scalable
footprinting with
field-level, primary
data

Access
to Bayer resources
about regenerative
agriculture practices
(agronomists,
materials,
methodologies, etc)

Reduce Impact direct and longterm relationship with growers Transform from field to consumer

For Ground



Comprehensive Offerings of ForGround to Growers

With ForGround, we're creating a platform that connects growers, acres and buyers to more meaningful opportunities and value.

Our Goal:

To become the *largest and smartest* provider in regenerative agriculture to support growers & the value chain.

Think Beyond the Carbon Program:

Opportunities to provide revenue streams from adopting practices that benefit not only carbon sequestration, but nitrogen use, biodiversity and water efficiency. Enabling an overall GHG emissions reduction across agriculture.



So what about Cotton?

A few key areas to enable cotton farmers:

- 1. Value Chain partnerships
 - Sustainably produced outlets
 - Direct impact on Scope 3 targets
- 2. Voluntary carbon markets and quality credits
 - Focus on frameworks in key cotton producing countries
 - Credit registry process
 - MRV (Measure Report Validate) efficiency
- 3. Digital enablement
 - Automation of data collection and flow
 - Needs to be easy for growers to participate!!!!



THANKS!!!!

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